Example After Action Review agenda

Purpose

This is a sample agenda for a day and a half After Action Review.

Suggested time limits, content, and facilitation tips are listed, with time built in for breaks.

Section	Objective	Content and/ or tools	Time limit	Facilitation tips	Notes
DAY1					
Welcome and introductions	Welcome participants to the meeting and introduce participants	• Icebreaker	20 minutes		
Define rules	Establish meeting norms, gain insight from group into desired meeting norms	Publicly available platform for documenting meeting norms	20 minutes		
Explain learning objectives	Introduce specific learning objectives	Visual display of meeting objectives	10 minutes		
Benchmark performance standards	Introduce performance standards	Visual display of performance standards	10 minutes		
10-minute break Total time: 1 hour + 10 minutes					
Review what was supposed to happen			1 hour	Provide a space for nonverbal feedback; try a round-robin discussion	
5-minute break Tota	l time: 2 hours, 15 minute	es			
Identify what actually occurred	Discuss what actually happened during the COVID-19 response, recovery, or resiliency topic under discussion	Visual display of timeline, or key events indicated by participants	1 hour, 30 minutes	Provide a space for nonverbal feedback; try a round-robin discussion; remind participants to take breaks as needed	Pause for 5-minute break halfway through this discussion
45-minute break (suggested lunch)					
Examine why things went the way they did	Lead the group through an investigation of why things went the way they did	 Tools for discussion and brainstorming Challenges and best practices mapping Root cause analysis through fishbone diagram Pain-point mapping Platform to visually share results from brainstorming session 	3 hours	Consider adding break- out groups for different activities; remind participants to take breaks as needed	Pause for breaks at the conclusion of each brainstorming activity
Close-out, next steps	Review the day, close out discussion and set up fol- lowing day's action items		30 minutes		
DAY 2					
Formalize learning	Summarize key issues discussed and key outcomes from the discussions, areas for improvement	Visual display of key items discussed during day one	2 hours	Provide a space for non- verbal feedback; try a round-robin discussion	
Close-out, next steps	Close out the discussion, explain next steps, thank participants for their time	• None	30 minutes	Allow a space to provide feedback, provide contact information for follow-up	Allow planning team to address next steps and any questions

